

Port Authority

Board/Commission

Division of County Government

Name: Aubrey J. Howard

Date of Birth March 23, 1945

Race Black

M X F

Business Name: Midtown Mental Health Center

Business Address: 427 Linden Avenue

Zip: 38126

Phone: 901 577 9463

E-mail ahoward1858@comcast.net

Fax: 901 278-9106

Education: Bachelor of Arts in Communication Arts

Name of Spouse: Patricia C. Howard

Number of Children: 1

Home Address: 1858 South Rainbow Drive

Zip: 38107

Phone: 901 726 5048

Resident of Shelby County 63 years.

List any affiliation or ownership interest you have in any business, corporation, or partnership, and if such business contracts with or sells products or services to Shelby County Government.

Midtown Mental Health Center - Provides Forensic Services and Health Start Service

Tennessee Valley Center - None; W. Tn Venture Capital - None. Belz Enterprises-consultant

List members of family, where employed, and whether or not their employer contracts with or sells products or services to Shelby County Government.

Patricia C. Howard - Girls, Inc.

Adrian K. Howard - NA (Atlanta)

  
Signature

Date

(For Office Use Only)

Attendance Record (if applicable)

No. of Meetings

No. Attend

No. Absent

Disposition:

Approval

Resolution

Item#

4/2/2008

List below any of the aforementioned clubs of which you belong that do not have minority group members (e.g., African American, Hispanic, Asian).

- 1 Sigma Pi Phi Fraternity
- 2 \_\_\_\_\_
- 3 \_\_\_\_\_
- 4 \_\_\_\_\_

Do any of the aforementioned clubs of which you belong discriminate in selecting members based on race, sex, or religion?

Circle Below:

Yes No

Submitted: Aubrey J. Howard  
(Print Name)

Signature: 

Date: 4/29/08

Port Authority  
Board/Commission

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**NOTICE TO ALL PROSPECTIVE APPOINTEES TO SHELBY COUNTY BOARDS,  
AUTHORITIES OR COMMISSIONS**

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Pursuant to Resolution #26 adopted July 26, 1993, as amended, each person who submits his or her name for nomination to serve on a board, authority, or commission subject to approval by the Shelby County Board of Commissioners shall submit a list of all private county, social, athletic or professional clubs of which that person is a member. In the event it is determined that any such clubs are discriminatory in choosing their members on the basis of race, sex, or religion, the Shelby County Board of Commissioners may use this information in voting to reject the nominee.

Pursuant to the aforementioned Resolution you are hereby required to list all private country, social, athletic or professional clubs of which you belong.

- 1 National Association of Health Services Executives
- 2 NAACP
- 3 Sigma Pi Phi Fraternity
- 4 \_\_\_\_\_
- 5 \_\_\_\_\_
- 6 \_\_\_\_\_
- 7 \_\_\_\_\_
- 8 \_\_\_\_\_

List below any of the aforementioned clubs of which you belong that do not have female members.

- 1 Sigma Pi Phi Fraternity
- 2 \_\_\_\_\_
- 3 \_\_\_\_\_
- 4 \_\_\_\_\_



**AUBREY J. HOWARD**

1858 South Rainbow Drive

Memphis, TN 38107

Home: (901) 726-5048 (V) (901) 278 9106 (F)

Office: (901) 577-9463 (V) (901) 577-9473 (F)

ahoward@mmhcmem.org

To be involved in opportunities that permit ingenuity and flexibility while utilizing my education, professional experiences and human relations skills to enhance business operations and improving the quality of life of the community served.

- Capable of providing leadership in concert with an empowered board of directors and staff to achieve desired goals. Skilled in the necessary management techniques to run a complex organization.
- Full knowledge and experience in all aspects of real estate development including planning, zoning, financing, marketing, etc.
- Capable of organizing effective training/developmental activities in a variety of areas including strategic planning and board development.
- Excellent presentation skills. Ability to articulate complex issues even in adverse situations.
- Ability to develop ideas into well thought out business and development strategies.
- Vast experience at understanding minority business development and financing.

7/98 – present

Midtown Mental Health Center

**CHIEF EXECUTIVE OFFICER**

Responsible for overall operations of the Center reporting to its board of directors. Major Accomplishment(s): (1) Continued to streamline both clinical and fiscal programs to increase upon efficiency; (2) Improved fiscal condition by reducing outstanding short-term debt from \$1.8 million to less than \$500,000; (3) Improved governmental and community relations resulting in renewed and new grants/contracts.

7/97 – 6/98

Midtown Mental Health Center, Memphis, TN

**INTERIM EXECUTIVE DIRECTOR**

Responsible for overall operations of the Center during transition.

Major Accomplishment(s): (1) Right sized organization to improve upon delivery of services and accountability; (2) Reduced the number of Licensure and other site visit deficiencies.

12/92 - 7/97

Midtown Mental Health Center, Memphis, TN

**DEPUTY DIRECTOR for MENTAL HEALTH SERVICES**

Initially responsible for completing HUD grant applications for housing funds overall supervision of the development of a 23 unit apartment complex as well as a \$500,000 renovation of another facility; development of and implementation of support services; asset management; planning and development; management of affiliated housing operations.

Major Accomplishment(s): (1) Completed development of 23 unit multi-housing complex. (2) Re-engineered programs/staffing pattern to adjust to manage care. (3) Membership in the American College of Health Care Executives. (4) Re-write of Policies and Procedures Manual.

06/92 - 11/92

Memphis Housing Authority, Memphis, TN

**SPECIAL ADMINISTRATIVE ASSISTANT TO THE INTERIM EXECUTIVE DIRECTOR**

Assisted the Executive Director with daily duties in management of the Authority, including board relations, press relations, policy development, etc.

Major Accomplishment(s): Assisted with plan to remove authority off "troubled housing authority" list.

06/85 - 02/92

Belz Enterprises, Memphis, TN

**DEVELOPMENT/ASSET MANAGEMENT**

Responsible for various real estate and development activities including project management, property asset management, business development, budgeting, etc.

Major Accomplishment(s): (1) Developed and implemented business plan for a new outdoor advertising firm jointly owned by Belz and third party. (2) Manager of partnership between Belz and Hyatt to develop prototype Hyatt hotel. (3) Completed and open room tower of \$100 million Peabody - Orlando hotel. (4) Asset management via contract - \$50 million.

12/77 - 05/85

Self-Employed, Memphis, TN

**DEVELOPMENT CONSULTANT**

Contract services included highest and best use studies; preparation of feasibility studies; project scheduling; preparing financial packages for bond issues. Provided services for private and public organizations throughout southeastern United States.

Major Accomplishment(s): (1) Obtained contract with SBA to prepare feasibility studies for various businesses. (2) Development consultant for Tennessee Trust, Threes Sisters and Downtown Radisson Hotel. (3) Development consultant for 100 Wagner Place. (4) Developed non-spectator gymnasium for Memphis City Schools.

09/75 - 11/77

Beale Street National Historic Foundation, Memphis, TN

**EXECUTIVE DIRECTOR**

Responsible to the board of directors for managing the planning for the redevelopment of Beale Street Historic District.

Major Accomplishment(s): Coordinated plan used to guide successful redevelopment of Beale Street.



01/73 - 08/75

Shelby County Government, Memphis, TN

**ASSOCIATE DIRECTOR/INTERGOVERNMENTAL RELATIONS**

Responsible for governmental relations at local, state and federal levels.

Assisted with grantsmanship activities of local not-for-profit organizations.

Major Accomplishment(s): (1) Developed several multi-million-grant applications. (2) Assisted Memphis and Shelby County Library Public Library and Information System with grant application, which established LINC Services.

**ASSISTANT DIRECTOR/AREA AGENCY ON AGING**

Developed and implemented programs for the aging population.

Major Accomplishment(s): Assisted grants proposal and implemented Meal on Wheels program for the elderly.

Rhodes College, Memphis, TN

**BACHELORS OF ARTS IN COMMUNICATIONS ARTS**

Degree: August 1972

06/77 - 08/77

Johns Hopkins University, Baltimore, Maryland

**FELLOW, NATIONAL ENDOWMENT FOR THE ARTS**

1979 Inaugural Class of Leadership Memphis

Volunteer Award - Tennessee Association of Mental Health Centers

**Founding Director/Chair Board Loan Review Committee** - United Bank and Trust Company, New Orleans, La.

**Vice Chairperson** - Southern Cooperative Development Foundation, Lafayette, La.

**Chairperson** - West Tennessee Venture Capital Corporation

**Chairperson** - Tennessee Valley Center for Minority Economic Development

**Chairperson** - Tennessee Association of Mental Health Organizations Political Action Committee

**Memberships** - NAACP - Life Member; Rhodes College President's Council; Rhodes College Alumni Board Executive Committee; Sigma Pi Phi Fraternity-Delta Boule Chapter; American College of Healthcare Executives; National Association of Health Services Executives - Memphis Chapter (founding President); Memphis Center for International Visitors; Shelby County Government "Needs Assessment" Advisory Committee.

**REFERENCES AVAILABLE UPON REQUEST.**

Revised January 31, 2007

MEMO TO: LOIS RISELING  
SHELBY COUNTY GOVERNMENT

FROM: GAYE DAVIS  
PORT COMMISSION

DATE: APRIL 14, 2008

SUBJECT: MEETING ATTENDANCE



Lois, last week you asked me to review the attendance for Aubrey Howard and Humphrey E. Folk, III (Tripp) for the last year. I went back to the first meeting at which Mr. Howard served as Commissioner which was April 26, 2007. The following is what I found. Please let me know if you need anything further.

Aubrey Howard attended the March 15, 2007 Port Commission Board Meeting. However, he was not yet a member. Mr. Howard joined the Port Commission at the April 26, 2007 Board meeting as a Board member. The following are the meeting dates he has missed since that time thru Monday, April 14, 2008:

June 28, 2007  
October 25, 2007  
January 24, 2008

Out of a total of 9 meetings, Mr. Howard attended 6.

Humphrey E. Folk, III joined the Port Commission at the September 30, 2004 Board meeting as a Board member. The following are the meeting dates he has missed since April 26, 2007 thru Monday, April 14, 2008:

September 27, 2007

Out of a total of 9 meetings, Mr. Folk attended 8.